



REGION **V** SYSTEMS

Promoting Comprehensive Partnerships in Behavioral Health

STRATEGIC PLAN

FY 22-23

**Submitted by C.J. Johnson
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TABLE OF CONTENTS

Mission	1
Strategic Intent	1
Values	1
Goals and Objectives.....	3
Organizational Goals and Objectives.....	3
Systems Goals and Objectives	4

MISSION

The mission of Region V Systems is to:

Encourage and support the provision of a full range of mental health and substance use disorder programs and services to the youth and adults of Butler, Fillmore, Gage, Jefferson, Johnson, Lancaster, Nemaha, Otoe, Pawnee, Polk, Richardson, Saline, Saunders, Seward, Thayer, and York counties in Nebraska.

STRATEGIC INTENT

The strategic intent of Region V Systems is:

Promoting Comprehensive Partnerships in Behavioral Health.

VALUES

Organizational Culture

- At Region V Systems, there is a **strong sense of community** where employees have formed strong mutual relationships with other employees, consumers, providers, and stakeholders.
- Region V Systems' employees **care about, trust each other, and work together**.
- Employees are **free to openly communicate**, share, experiment, and learn without fear of criticism or punishment.

Organizational Design

- Individuals and teams at Region V Systems are empowered to make decisions and are **recognized and rewarded** for their innovative solutions to problems.
- Collective thought, skills, strengths, and talents among employees within the organization collaborate on work activities.
- The organization **continually adapts and changes** because all employees take an active role in identifying and resolving work-related issues.
- Organizational systems and structures are redesigned to **meet the changing needs** of our customers and stakeholders **through continuous quality improvement activities**.
- Region V Systems' embraces a **focus on wellness and recovery in behavioral health** through a quality prevention, treatment and rehabilitative system of care.
 - Hope
 - Resiliency
 - Strength-based
 - Voice and Choice
 - Family Centered
 - Trauma informed and co-occurring complex capable
 - Prevention works
 - Culturally and Linguistically appropriate services

Information Sharing

Region V System is a Learning Organization

- Acquiring, and sharing knowledge and information and **applying that knowledge** in making decisions and performing their work.
- Region V Systems' work environment is conducive to **open communication** and extensive information sharing.
- **Information is shared openly** and is both timely and as accurate as possible between Regional Administration, the Behavioral Health Advisory Committee and the Regional Governing Board.
- **Information is shared openly** and is both timely and as accurate as possible between employees, stakeholders and the community at large.

Leadership

- The leadership of Region V Systems **supports and encourages a collaborative environment** that facilitates learning.
- The leadership of Region V Systems **shares the organization's strategic intent** and promotes and encourages collaboration and partnership with consumers, providers, and other stakeholders.
- At Region V Systems, people's continuous learning and **discovery is celebrated**.
- The leadership of Region V Systems **promotes personal and professional development**.

PROCESS

Through environmental assessments, Region V Systems:

- Understands organizational and network competencies.
- Identifies opportunities and threats.
- Articulates a level of direction in order to achieve
- Articulates direction in order to achieve, sustain, and advance the organization and network purpose in a competitive environment.
- Translates salient environmental factors into tangible planning assumptions, sets goals, priorities, and globally aligns resources to achieve performance targets.
- Promotes services and supports through purchasing, building, or providing capacity development.

ORGANIZATIONAL ROADMAP FOR THE FUTURE

The Strategic Plan:

- A. Is developed with input from:
 1. Persons Served
 2. Personnel
 3. Provider Network
 4. Behavioral Health Advisory Committee
 5. Regional Governing Board
 6. Other Stakeholders

- B. Reflects the current financial position:
 1. At the time the plan is written
 2. At projected point(s) in the future
 3. With respect to allocating resources necessary to support accomplishment of the Strategic Plan and Regional Budget Plan.

- C. Sets:
 1. Goals
 2. Priorities
 3. Is implemented
 4. Is reviewed at least annually for relevance
 5. Is updated as needed

COMMUNICATION OF THE STRATEGIC PLAN

The Strategic Plan is shared, as relevant to the needs of the specific group, with:

- A. Persons Served
- B. Personnel
- C. Provider Network
- D. Behavioral Health Advisory Committee
- E. Regional Governing Board
- F. Other Stakeholders
- G. Community at large

FY 22-23 GOALS AND OBJECTIVES

ORGANIZATIONAL GOALS AND OBJECTIVES (Goals 1-3)

Organizational goals 1-3 are critical to the operation of Region V Systems. Organizational goals are those activities Region V Systems engages in on a consistent and ongoing basis. They are statements of intended results that are necessary to keep the organization running successfully. Objectives are the high-priority projects that the organization will undertake to accomplish goals 1-3.

The goals and objectives for Region V Systems are:

Goal 1: Engage in transparent and accountable financial management that utilizes resources effectively for long-term financial viability, stability, and to instill public confidence.

Objectives:

- A. Review budget and expenditure reports on a regular basis.
- B. Complete Division of Behavioral Health cost model studies.
- C. Conduct unit, program, and financial audits of Region V Systems' Network Providers.

- D. Maintain Region V Systems' financial audit with non-qualified status.
- E. Review Compensation Plan annually.
- F. Ensure risk mitigation is assessed on an annual basis (organizational liability insurance).

Goal 2: Promote an administrative service infrastructure that focuses on systems integration, stakeholder expectations, and continuous quality improvement.

Objectives:

- A. Maintain CARF accreditation standards for Region V Systems' Family & Youth Investment (FYI) and Prevention programs.
- B. Maintain CARF accreditation standards for Region V Systems' Network.
- C. Implement an Annual Performance Improvement Plan.
- D. Review, revise, and share the Strategic Plan per policy.
- E. Maintain web-based information system for Professional Partner Program.
- F. Maintain web-based information system for Housing programs.
- G. Maintain web-based information system for Regional network coordination.
- H. Maintain web-based database for Regional contract management.
- I. Explore feasibility to implement web-based capabilities for Regional administration's software that is not currently in a web-based platform.

Goal 3: Promote an organizational culture consistent with the principles of a "learning organization" that integrates working and learning, and supports the growth and development of employees.

Objectives:

- A. Personal Mastery
- B. Mental Models
- C. Shared Vision
- D. Team Learning
- E. Systems Thinking
- F. Provide regular learning opportunities to employees through direct training participation and online learning.

SYSTEM GOALS AND OBJECTIVES (Goals 4-6)

The **System Goals**, the goals considered critical to Region V Systems' successful performance in the future, and the goals on which the organization will focus more of its talents and resources, are:

Goal 4: Maintain a business model that best positions Region V Systems for the changing primary care and behavioral health care environment.

Objectives:

- A. Multiple funding sources are identified and additional financial resources are procured to carry out the mission of Region V Systems.

- B. Strategies for positioning Region V Systems in the behavioral health and primary care health system are established, consistent with the provisions of LB 1083 (Nebraska Behavioral Health Services Act of 2004), the Affordable Care Act, re-investment of behavioral health funds impacted by Medicaid expansion, collaborating with local and state American Rescue Plan Act (ARPA) funding, and pending legislation from the Nebraska Legislature and federal government.
- C. Region V Systems' adapts to the changing landscape of behavioral healthcare to ensure the quadruple aims of:
 - 1. Enhancing an individual's experience of care (availability, accessibility, quality, and reliability);
 - 2. Improving the health outcomes of individuals;
 - 3. Promoting services that are efficient, effective, and in the right amount; and
 - 4. Fostering provider satisfaction.
- D. LB 1083 and the Region V Interlocal Agreements are adhered to, to ensure Region V Systems' strategy of "purchase, provide, and build" capacity is promoted. Issues arising from federal/state legislation, and/or policy changes are identified and addressed.
- E. The Regional Governing Board, Behavioral Health Advisory Committee, Provider Network, legislators, staff, and consumers are educated regarding the changes in the primary and behavioral health care system, and Region V Systems' strategies for responding to the changing environment.
- F. Promote and implement evidence-based practices within the Provider Network and collaborating partners with the ultimate goal of helping people in their recovery journey.
- G. Support strategies to enhance workforce development and recruitment in the behavioral health field.

Goal 5: Promote the strategic intent of Region V Systems (promoting comprehensive partnerships in behavioral health)

Objectives:

- A. Support the provision of shared services to contracted non-profit organizations through Region V Systems' Community Benefit Network that aligns with the strategic intent of Region V Systems and other community system planning efforts.
- B. Expand the capacity of professional organizations related to behavioral health.
- C. Pursue grant opportunities.
- D. Promote collaboration with system partners to enhance, expand, or develop services and supports as identified through ongoing needs assessments.

Goal 6: The Behavioral Health system of care supports recovery, resiliency and quality in the community for everyone.

Objectives:

- A. Plan and implement the annual Regional Budget Plan.
- B. Plan for the use of one-time funds as available.
- C. Support the capacity of consumers to participate in all aspects of system design, planning, and implementation.
- D. Expand peer employment opportunity.
- E. Promote a recovery-oriented system of care.
- F. Promote a trauma-informed and co-occurring, complex capable system of care.

- G. Promote a children's system of care that includes interagency collaboration, individualized strengths-based care, community-based services, and financial accountability.
- H. Promote CLAS (Culturally and Linguistically Appropriate Services) standards.
- I. Maintain a continuous quality improvement plan.
- J. Utilize an Electronic Health Information system.
- K. Promote the utilization of evidenced-based and promising practices.
- L. Promote healthy communities through data-driven, evidence-based prevention strategies and mental health promotion. Community development among all stakeholders in addressing the prevention of substance use, opioid use, and suicide prevention among youth and adult through the utilization of a federal strategic prevention framework.
- M. Promote community integration for persons served.
- N. Provide immediate access to behavioral health emergency services.